



**WORKSHOP
RENEWABLE**
SEVILLA 3 MAYO 2022



Hybridization opportunities

AGR-AM

ARDIAN, A WORLD-LEADING PRIVATE INVESTMENT HOUSE



WORKSHOP
RENEWABLE
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INFRASTRUCTURE

Europe, America

Clean energy

US\$20BN

US\$125BN

OF ASSETS MANAGED OR ADVISED

FUND OF FUNDS

Primary

Early Secondary

Secondary

Customized Solutions

US\$67BN

830+

EMPLOYEES

DIRECT FUNDS

Expansion

Buyout

North America Direct

Buyouts

Growth

Co-Investment

US\$26BN

15

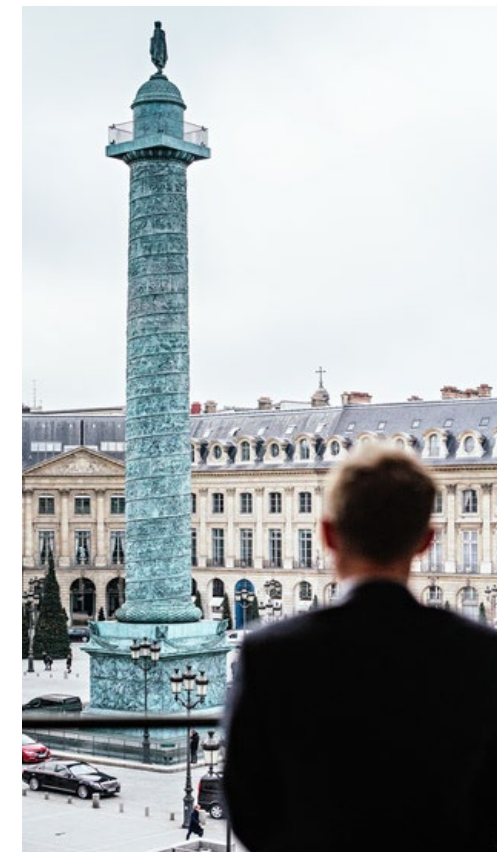
OFFICES ACROSS THE GLOBE

PRIVATE DEBT

US\$10BN

REAL STATE

US\$2BN



PIONEER INVESTOR IN ESSENTIAL INFRASTRUCTURE SINCE 2005



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\$20 BN UNDER MANAGEMENT ACROSS 3 SECTORS VERTICALS

ENERGY



7.5GW Heat & Power renewable energy capacity



Empowering energy transition: Largest clean hydrogen fund raised & energy transformation strategy

TRANSPORT



2ND Largest worldwide toll road operator by network size

6

Stakes in Italian airports (Milan Malpensa, Bergamo, Bologna, Turin, Naples, Trieste)



TELECOM



INWIT **2ND** European telecom tower operator

HARMONY

Leading digital sites aggregator in the US with expansion towards Europe.



Largest telecom infrastructure company in Iceland, 100% renewable powered telecom network

RENEWABLE ENERGY PIONEER SINCE 2007

7.5GW HEAT & POWER CAPACITY UNDER MANAGEMENT



1.8 GW wind capacity
Greenfield & Brownfield



1.1 GW wind capacity
Brownfield



2.8 GW wind capacity
Greenfield & Brownfield



485 MW wind capacity
Greenfield & Brownfield

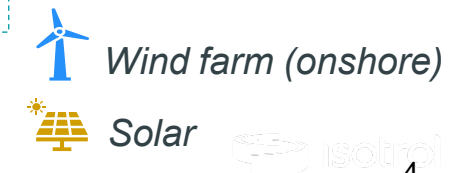
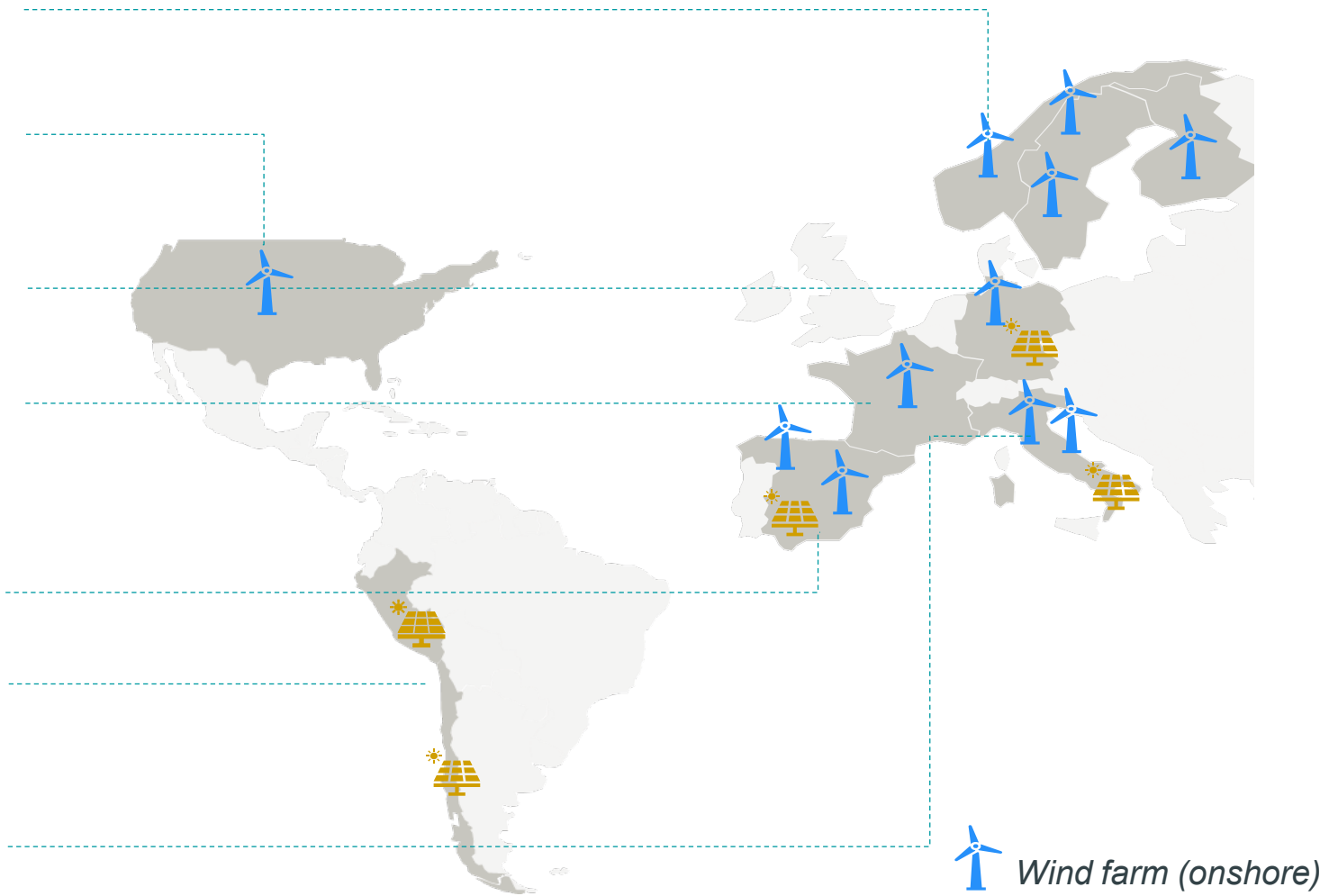


660 MW wind and solar capacity
Brownfield

95 MW capacity from solar power plants
Brownfield



538.8 MW wind and solar capacity
Greenfield & Brownfield



AGR-AM leads the Asset Management Strategy of Ardian's Renewable portfolio in Iberia and Latin America, and supports Ardian in new M&A opportunities related to new clean technologies, the energy transition and sustainable and circular economy

Asset Management



Technical Optimization

- Life Extension of the assets - New O&M strategy
- Power Ups - Software modification
- Repowering - Full or partial Wind turbine design modification



Financial Optimization

- Enhance financial analysis and monitoring
- Budget and cost controls
- Treasury optimization and Refinancing options
- Centralization of common procedures

Business Development



M&A Projects

- Acquisition workflow
- Screening and identification of business opportunities
- Financial, technical and legal analysis of selected transactions, investment rationale and decision making



Development

- PV plants through the hybridization of current wind assets
- Storage with Batteries
- Green Hydrogen

New Technologies

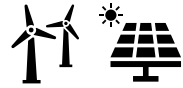


- Analysis of technology applications
- Valuation of new opportunities



- Self Consumption
- Energy Efficiency
- HVAC (Heating, Ventilation, Air-Conditioning)

SHORT-TERM



338.9 MWp

Hybridization

I Increase in equivalent hours

II Surplus Energy

MID-TERM

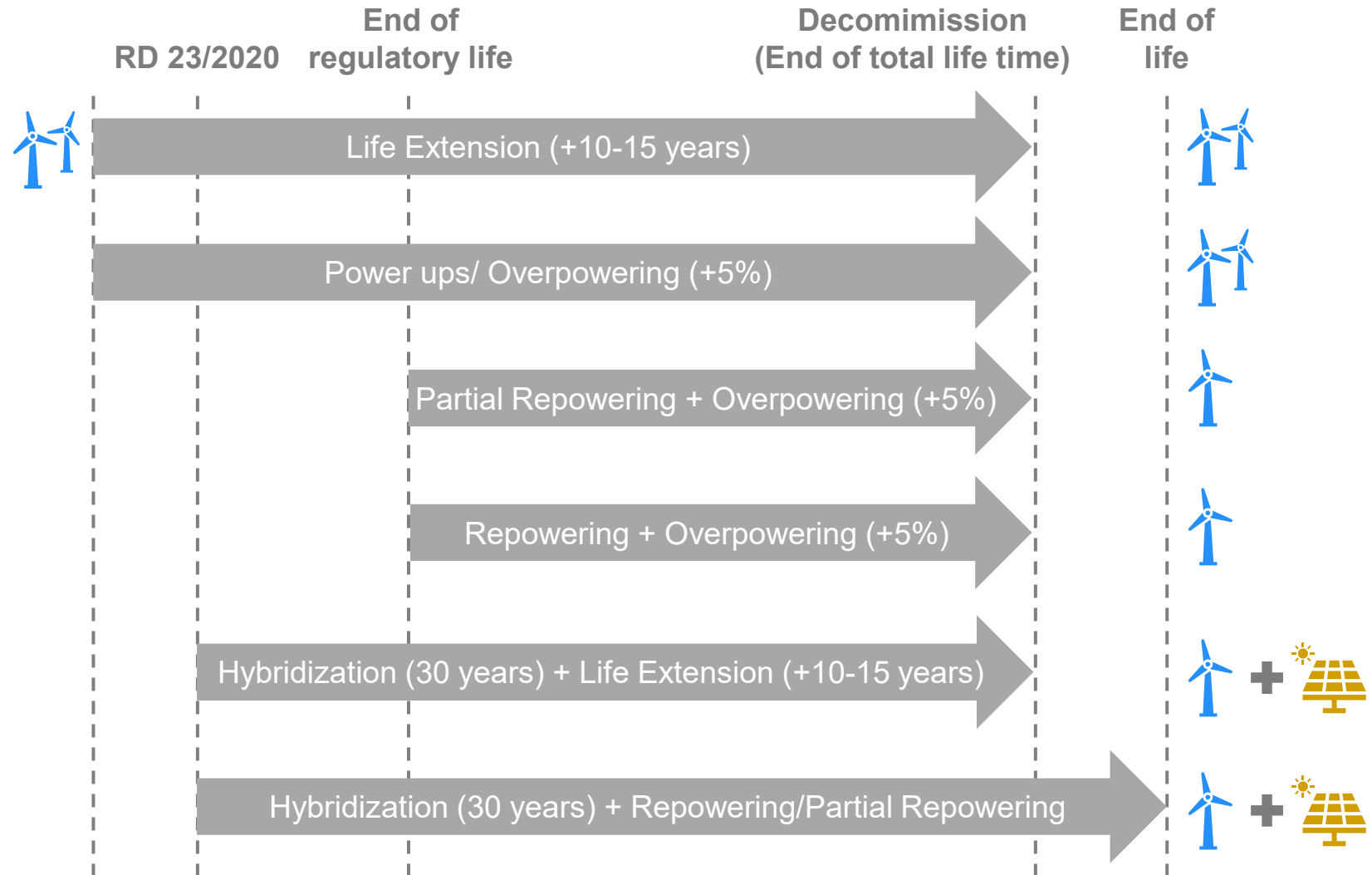


Storage & New Tech

I Recovering surplus energy

II Energy storage when grid curtailment

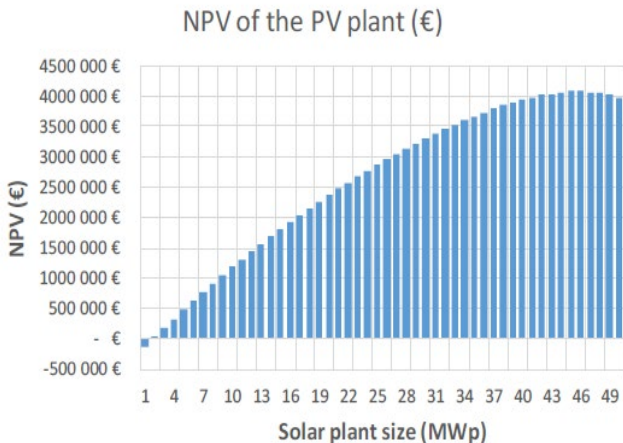
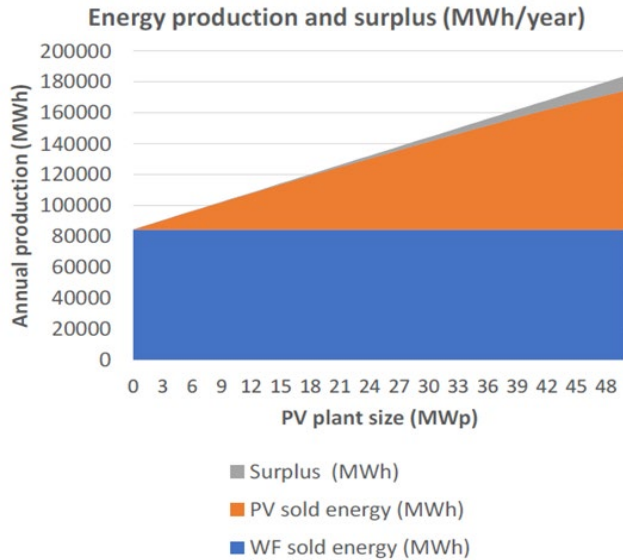
III Possibility to access capacity market



HYBRIDIZATION STUDY



- › The optimal capacity of the hybrid technology is between 85% and 115% of the initial capacity of the wind farm.
- › In wind farms with a P50 over 3000 NEH, it is reduced up to 50%



Wind Farm	Current Plant	Hybrid Plant				
	P50 (NEH)	NEH Solar	NEH Curtailment	NEH Hybridization	UPSIDE	
					NEH	%
W.F. #1	3,414	2,315	228	5,501	2087	61.1%
W.F. #2	2,163	2,509	196	4,476	2313	106.9%
W.F. #3	1,975	2,391	178	4,188	2213	112.1%
W.F. #4	1,984	2,391	185	4,190	2206	111.2%
W.F. #5	2,252	2,391	214	4,429	2177	96.7%
W.F. #6	2,544	2,603	255	4,892	2348	92.3%
W.F. #7	2,108	2,603	217	4,494	2386	113.2%
W.F. #8	2,261	2,387	193	4,455	2194	97.0%
W.F. #9	2,733	2,406	244	4,895	2162	79.1%
W.F. #10	2,911	2,685	362	5,234	2323	79.8%
W.F. #11	2,773	1,996	25	4,744	1971	71.1%
W.F. #12	1,839	2,393	161	4,071	2232	121.4%
W.F. #13	1,837	2,393	156	4,074	2237	121.8%
W.F. #14	2,193	2,394	174	4,413	2220	101.2%



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Thank you for your attention

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